

## RAPID RISK REDUCTION CASE STUDY

Better insight, better decision making allowing the client to prioritise between programmes and projects to suit business needs, reducing cost & risk.

### The Client:

A UK-wide £3 billion agriculture organisation supporting massive business change ahead of Brexit.

### The Challenge:

The client undertook a series of business-wide programmes and projects to assess and implement any changes necessary to meet the circumstances of either Brexit, or a no-deal Brexit. Owing to the size and scale of the business, the number of initiatives was significant and understanding the progress of each was proving difficult. This led to it being onerous to understand and prioritise, resulting in increased potential of cost-overrun, failure and organisational risk.

### Our Approach:

Using our established programme and project assessment approach, Augmentas carried out a review of the current state of all programmes from a central, executive level, perspective. This involved interviewing key stakeholders and contributors, as well as reviewing all reporting mechanisms, templates, routes and methodologies.

At the end of an accelerated initial process, lasting only 5-days, we presented our findings and a series of recommendations around the entire delivery and reporting methodology. All recommendations were accepted by the Client.



The client was anxious of scope creep and poor delivery – Something they have experienced previously. To mitigate this risk, we proposed that each recommendation had a separate work package with timelines and payment milestones. We delivered these in an agreed order by priority, implementing all the recommendations, invoicing by work package and only once the Client was 100% happy with delivery.

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### Outcomes:

- ▲ Delivered a complete **Portfolio Management** and **central reporting process**, giving **visibility** across all programmes and projects.
- ▲ Introduced a **central RAID management** and **reporting** process.
- ▲ Implemented **streamlined governance**, removing needless meetings and unread reporting.
- ▲ Provided clear critical executive insight to **enable better decision making** and **prioritisation**.
- ▲ Provided **communications leadership** to ensure there was only **one-version of the truth** across the business.
- ▲ Generated **superior insight** from the project data facilitating **fact-based decisions**.
- ▲ **Reduced risk** from the unknown, while **improving delivery confidence**.
- ▲ Safely informed the cancellation of failing initiatives, **saving £millions**.
- ▲ Allowed **better investment** in more critical projects, reallocating resource, **reducing waste**.
- ▲ **Improved controls and budget management** to underpin compliance with preferred projects.